Equitable sharing of public health surveillance data can help prevent or mitigate the effect of infectious diseases. Equitable data sharing includes working toward more equitable sharing of the public health benefits that data sharing brings and requires the engagement of those providing the data, those interpreting and using the data generated by others, those facilitating the data-sharing process, and those deriving and contributing to the benefit. An expert consultation conducted by Chatham House outlined 7 principles to encourage the process of equitable data sharing: 1) building trust, 2) articulating the value, 3) planning for data sharing, 4) achieving quality data, 5) understanding the legal context, 6) creating data-sharing agreements, and 7) monitoring and evaluation. Sharing of public health surveillance data is best done taking into account these principles, which will help to ensure data are shared optimally and ethically, while fulfilling stakeholder expectations and facilitating equitable distribution of benefits.

Global outbreaks, including those of severe acute respiratory syndrome (SARS), Middle East respiratory syndrome, and Ebola virus disease, remind us that a public health event in a single location can rapidly become a global crisis. Control of infectious diseases can therefore be considered a global public good, and public health surveillance is a tool that helps achieve it. Timely sharing of public health surveillance data enables better preparedness and response, locally and globally.

Public Health Surveillance
Public health surveillance has been defined as “the ongoing, systematic collection, analysis and interpretation of health-related data with the a priori purpose of preventing or controlling disease or injury and identifying unusual events of public health importance, followed by the dissemination and use of such information for public health action” (1). Public health surveillance data are often collected without requiring individual patient consent. This practice is ethically and legally justified as a part of a government’s responsibility to protect the public’s health (2) and as a basic interest of persons in a pluralistic society (3). These justifications are tempered by the state’s responsibility to use data for public health purposes only, engage stakeholders, and ensure protection of personal information.

Healthcare professionals are traditionally mandated to notify public health authorities about cases of specified diseases within a certain timeframe. The authorities then analyze the data and take appropriate action. Surveillance systems therefore tend to be the responsibility of the government. Most countries provide routine surveillance data to multilateral agencies (4), which analyze and disseminate information on disease trends at the regional or global level. These agencies also receive data from countries when the impact of a public health event crosses national borders, a standard of practice codified by the 2005 International Health Regulations (IHR 2005) (5), the international legal instrument aimed at assisting the global community to prevent and respond to public health threats that have the potential to affect populations worldwide.

Sources of Data
Public health authorities increasingly complement notifications with laboratory data (6), although in practice, this practice is often limited to high-income countries because it requires considerable laboratory capacity and advanced information technology infrastructure. Syndromic surveillance, in which health-related data such as the number of consultations for a specific diagnosis are reported, is used in high- and low-income settings. In some low-income settings, nongovernment actors, such as nongovernmental organizations (NGOs), academic institutions, private companies, or foreign medical teams, sometimes fill surveillance gaps (7), in particular during public health emergencies in which temporary, early warning surveillance systems based on syndromic surveillance are deployed in response to an increased outbreak risk (8).

Increasingly, online data not necessarily collected with an a priori health objective are used for public health purposes. Online technologies that provide data for disease

Author affiliations: Chatham House, London, UK (M. Edelstein, A. Herten-Crabb, D.L. Heymann, D.R. Harper); Walter Reed Army Institute of Research, Silver Springs, Maryland, USA (L.M. Lee)
DOI: https://doi.org/10.3201/eid2407.151830
or event detection are known as digital disease detection (DDD) systems. Data sources include search engine and social media queries (9,10), machine learning (12), natural language processing, and geolocalization (13). In 2014, DDD identified the resurgence of poliomyelitis and the Ebola outbreak in West Africa before the World Health Organization (WHO) officially reported them (14). Two events WHO later declared as Public Health Events of International Concern. As DDD data quality and accuracy improve, DDD will likely assume a more prominent role, particularly in settings where the infrastructure to support public health surveillance systems is lacking (10). However, DDD needs more systematic integration into the formal, government-owned surveillance landscape as well as ties to response mechanisms to maximize its potential (10,15). The systematic use of nongovernment, informal surveillance systems is beginning to gain traction with surveillance systems such as WHO’s new Epidemic Intelligence from Open Sources, an event-based system receiving alerts from a range of informal sources, planned for launch in the near future (16).

DDD data raise new ethical and legal challenges that need to be addressed as they become integrated into conventional surveillance systems (17). These data also create competition for resources or the generation of data that are not consistent with data from conventional surveillance systems; these factors can give rise to trust and acceptability issues. Nevertheless, evidence for the added value of these data is building, and they are increasingly being incorporated into conventional surveillance systems.

Why Share Public Health Surveillance Data?
Public health surveillance data require timely sharing to ensure more coordinated and effective risk management for public health response (18). Sharing public health surveillance data between countries improves capacity for disease detection and response (19) and can help identify an outbreak source when national-level data cannot (20). This sharing can also reduce the potential or actual impact of a global health crisis. For example, the Global Influenza Surveillance and Response System, a laboratory network that shares information to detect the emergence of novel influenza viruses with pandemic potential (21), helped prevent SARS from becoming endemic after the 2003 outbreak (22). This network also improved the timeliness of the response to the 2009 influenza A(H1N1) pandemic (21). Besides being useful for outbreak management, sharing of routine public health surveillance data enables national and international collaboration, capacity strengthening, insight into public health system performance, and ultimately better control of infectious diseases (18).

Real or perceived risks, in particular those risks linked to travel and trade restrictions, can lead to a reluctance by governments to share data, leading to adverse public health and economic consequences. The 2003 SARS outbreak cost an estimated US $40–$80 billion to the global economy, with travel and tourism industries badly affected (23). China’s delay in sharing information about the 2003 SARS outbreak contributed to the disease’s spread and the delayed global response (24) as well as economic and reputation damage to China (25). With Middle East respiratory syndrome, the incomplete assessment of the disease origin and source has largely been attributed to a reluctance to share public health surveillance data in a timely fashion (26). Sharing of data helps achieve appropriate public health action while limiting risks to travel and trade. IHR 2005 is designed to ensure maximum public health benefit while keeping restrictions to a minimum (5). Nevertheless, public health surveillance data are not always freely shared because of perceived or real technical, political, economic, motivational, ethical, and legal barriers (27). Sharing public health surveillance data must become the norm.

Which Stakeholders Are Concerned?
Government actors implement most conventional public health surveillance systems and generate most data and can be complemented by nongovernment actors. In addition to having value at the national level, a country’s routine public health surveillance data enable multilateral organizations to generate intelligence on specific diseases at the regional and global level. These organizations provide standards and advice on data sharing to facilitate the process by individual countries and conduct their own surveillance activities (28); examples include the WHO’s global measles surveillance system (4) and the European Union’s surveillance system (TESSy), which has standardized surveillance across the European Union (29). Such supranational systems come with their own challenges, such as the additional burden placed on individual countries to report data already analyzed nationally and the difficulties associated with comparing different types of data resulting from surveillance systems with different national legal bases. Institutions that do not generate data themselves but seek to reuse data for academic or public health purposes are also part of this data-sharing landscape (Figure).

Stakeholders can be divided into 3 groups that need to be engaged for optimal data sharing: 1) data providers, who generate public health surveillance data either from the community, the healthcare system, or nonhealth sources; 2) data recipients, who interpret and use data generated by others; and 3) data sharing facilitators, those who make sharing between data providers and recipients possible.

Individual stakeholders can commonly belong to ≥1 group at a time and can assume a different role in different situations. For example, a country might provide surveillance data to a multilateral agency and receive data from a
neighboring country simultaneously; alternatively, a multilateral agency might provide data sharing guidelines to countries, acting as facilitator, while also receiving and analyzing event-based data.

Disease outbreaks caused by Ebola virus (2014–2016) and Zika virus (2016), among others, have increased awareness of the importance of data sharing among global health stakeholders. In addition to several other recent calls to share research data during emergencies (30,31), in 2016, a group of ≈40 international public health leaders published a statement calling on stakeholders to share “all public health surveillance data, as necessary to improve and protect public health” (18; online Technical Appendix, https://wwwnc.cdc.gov/EID/article/24/7/15-1830-Techapp1.pdf). This statement further outlined that public health surveillance data sharing should be the norm, rather than the exception, with public health surveillance data made accessible in a timely manner while taking appropriate steps to safeguard the privacy of individuals and other legitimate public interests. Accordingly, the statement asked stakeholders to commit to 1) sharing public health surveillance data by default when a public health need is identified; 2) using public health surveillance data responsibly, with the intention of protecting and improving the health of the population; 3) making the benefits explicit; 4) ensuring that public health surveillance data are shared with as few restrictions as possible and in an ethical way.

The principles we outline here are the result of a consultation process with ≈100 experts, including those from the fields of public health, law, ethics, politics, and data sharing, including experts from WHO, the World Organisation for Animal Health (OIE), and the Food and Agriculture Organization of the United Nations. The consultation was convened by the Chatham House Centre on Global Health Security (34). The principles form the basis of a guide to sharing public health surveillance data and benefits. This guide, available in hard copy and as an online interactive tool (https://datasharing.chathamhouse.org), addresses perceived and real barriers and is intended to facilitate equitable sharing of public health surveillance data and benefits. Equitable in this context is taken to mean that data and benefits are shared among stakeholders according to individual, organizational, and public health needs. The guide enables sharing without the need for prolonged negotiation by creating an environment conducive to sharing data and achieving good practice.

**The Principles**

This approach is governed by 7 principles. Each incorporates the ethical concepts most relevant to data sharing: social beneficence, respect, justice, and transparency. Those principles also strive to ensure that sharing data when a need is identified leads to equitable sharing of public health benefits and capacity-building where necessary and appropriate. This component is particularly important when the parties sharing the data have different capacities to benefit because of unequal resources. The principles encourage parties who are better resourced to ensure that others benefit from the process according to need.

1. **Building Trust**

Trust facilitates successful data sharing, which in turn further reinforces trust. Two principal dimensions to trust are brought to bear when public health surveillance data are...
shared. First, organizations sharing public health surveillance data should do so in a transparent manner and should be able to demonstrate to communities from which the data originate how their data are collected, analyzed, used, and protected. Second, trust-building measures between organizations or individuals sharing data, whether at the personal or organizational level, help create an environment where public health surveillance data can be shared. Transparency with regard to what data are shared with whom, and for what purpose, is a prerequisite. Trust includes ensuring that the shared data are used responsibly and not made available to other parties or publicly without consulting the data providers. When the purpose of sharing data is clear and explicit, and those persons involved in sharing know each other, understand each other’s expectations, and carry out commitments as agreed, a trust relationship can emerge. Established trust increases the likelihood of collaboration and shared benefits and promotes core surveillance capacity through the creation of surveillance networks (19). Building trust for routine data sharing can provide strong foundations for emergency surveillance and response. Building trust can be hard, but losing trust is all too easy.

In practice, trust often translates into developing appropriate professional relationships with counterparts in other countries or regions (35). Trust-building measures sometimes take the form of face-to-face meetings, regional workshops, desktop exercises, or joint outbreak investigations (19). For data recipients, providers must be trustworthy in providing high-quality data. Therefore, improving data quality through capacity-building (for example, by sharing technical expertise) is in their interest.

2. Articulating the Value
The benefits of sharing should be explicitly articulated when public health surveillance data are shared. However, loss of rights over the data and the potential for misuse can increase the risk of data providers being reluctant to share because of real or perceived reputational damage and loss of benefits, either in terms of public health or, for example, publication opportunities (35). Because of these potential negative outcomes, some public health authorities have used legal or operating standards to restrict data sharing (36). When initiating data sharing, the purpose must be explicit, and all stakeholders should be able to understand the value of sharing the data, who will have access to the data, and how the data will be used. Stakeholders must also be assured that they will benefit from the sharing process in an equitable manner in terms of collaboration opportunities and public health benefits. In situations where no direct benefits to the data providers exist, the sharing process should ensure that, at a minimum, those providing data do not suffer adverse public health consequences or lose opportunities for publication, collaboration, or otherwise.

Such assurances maximize the utility of the data while allowing data providers to retain control over the data, thereby encouraging data sharing. Any data use viewed as data harvesting (i.e., when data recipients use data while no benefit is enjoyed by the data provider) is unjust and unfair. Such a practice increases reluctance to share and jeopardizes sharing globally. Conversely, organizations claiming ownership of, and restricting access to, public health surveillance data when such actions would decrease potential health benefits derived from those data is unacceptable.

3. Planning for Data Sharing
Public health surveillance data should be collected with potential sharing in mind. Sharing is most successful when expectations of all stakeholders are met and it addresses a need, whether real or perceived (35), which should be identified in advance to help ensure timeliness of sharing.

An a posteriori approach to sharing might not maximize benefits, particularly when timeliness is a key element of success, such as in emergencies. Planning for data sharing extends to all steps of the data-management lifecycle (i.e., data collection, processing, analysis, preservation, access, reuse, and disposal) (37). This effort requires technical capacity, information technology infrastructure, and a workforce with data-management skills.

Planning also requires a professional ethic for responsibility to protect identifiable data, which are often collected without individual consent. Preserving confidentiality of individual-level data is critical because societies can sometimes respond to persons with infectious diseases in stigmatizing and discriminatory ways.

Data-sharing and data-management standards, in particular with regard to metadata, help maximize quality, utility, and reuse potential. Data recipients benefit from high standards, which ensure that they will be able to reuse data according to their agreed purpose. The time and skills required to collect and manage data in adherence with relevant standards should be taken into account when hiring and training staff. Having a data provider with the human resource and technical capacity to provide the data to required standards is in the data recipient’s interest. As such, data sharing can be an opportunity for IHR 2005–mandated capacity-building.

4. Achieving Quality Data
High-quality data enable the generation of high-quality evidence and therefore lead to better public health outcomes. Surveillance data can be evaluated for relevance, accuracy, timeliness, accessibility, interpretability, and coherence, among other characteristics (38). Generally, trade-offs exist between these characteristics, and the attributes to prioritize should be considered when sharing the data. Overall, data accessibility and sharing subject the data to feedback and
therefore improves quality. Technical and human resource implications of data quality exist; for example, standardization and automation can make sharing less expensive, more effective, and easier (35). Standardization also improves the validity and public health benefit of comparative analyses, which are particularly challenging to interpret if data from nonstandardized surveillance systems are aggregated. High-quality data production requires a skilled workforce to develop, manage, and evaluate surveillance systems (35). However, when a public health situation warrants the rapid sharing of data, concerns about quality should not be a reason not to share, providing sufficient confidence in the data to inform public health action exists. Quality should be balanced with timeliness.

5. Understanding the Legal Context
The legal implications of data sharing and the most suitable type of agreement depend on geographic location, type of institution involved, type of data, level of public health threat, and other contextual factors. Parties should understand the legal implications and tools available. Sharing public health surveillance data across borders has legal implications when the type of data shared is protected by national or international law. This concern applies mainly to disaggregated data containing confidential or personal information. In current practice, guidance on the legal implications of cross-border public health data sharing is not readily available. Where this guidance does exist, the balance between making data accessible, safeguarding privacy, and protecting intellectual property is not well regulated or standardized, which can result in protective policies (27). Governments are often more likely to focus on safeguarding their institutions against liability when creating agreements, whereas nongovernment institutions sometimes focus more on intellectual property concerns.

Data-sharing agreements can help resolve differences or ambiguities in law and are most successful when the context is defined as precisely as possible, supported by local knowledge, and when relevant laws and regulations are taken into account. In some instances, an agreement that is not legally binding may be more suitable than using legal means.

6. Creating Data-Sharing Agreements
Formal data-sharing agreements are unnecessary if informal arrangements are sufficient to accomplish the goal of sharing. The rights and interests of stakeholders should be properly taken into account whatever arrangements are made. When more formal agreements are required, they can take different shapes, from short memoranda of understanding to detailed, legally binding data-sharing agreements. Depending on the context, the agreement can take place at the local, national, regional, or global level. Whatever form they take, successful and sustainable data-sharing agreements require consideration of the needs and expectations of all parties. Agreements drafted before the needs and expectations of all parties are understood can lead to inequities in the sharing of benefits (35). This imbalance can also result in missed opportunities for knowledge and skills capacity-building. Parties should collaborate and ensure that the terms of reference are acceptable to all, data providers have the opportunity to take part in any data analysis if they wish so, benefits are shared equitably, and potential harms to individuals and communities are minimized. Tools and resources to help parties initiate or revise data sharing agreements are available online (https://datasharing.chathamhouse.org).

7. Monitoring and Evaluation
Sharing data only leads to public health benefit if a need is addressed and the data are visible and usable. Therefore, it is important to ensure that the data are shared according to the plan, used for the intended purposes once they have been shared, and achieve the desired effect. If these outcomes are not achieved, the reasons should be analyzed. As new sources of surveillance data emerge and as data are successfully shared, recording and disseminating success stories that demonstrate the added value of data sharing also are important. These stories can help trigger a “norm cascade” that creates a critical mass of stakeholders who adopt data sharing as a normative expectation (39). In addition, in situations where sharing did not have the expected result or a lack of data sharing contributed to negative public health outcomes, the process should be documented and analyzed to help understand and make improvements in the future.

Conclusions
Sharing surveillance data improves public health. We propose an approach to data sharing that creates an environment conducive to sharing, encourages good practice, and ensures that the benefits derived from the sharing process are equitably distributed.

The public health surveillance landscape is complex, with a range of government and nongovernment stakeholders who can provide and receive data as well as facilitate sharing. Optimal sharing requires an understanding of the roles and responsibilities of these stakeholders. The 7 principles for public health surveillance data sharing we propose address good practice for the sharing of public health surveillance data. Those principles serve as the basis for comprehensive guidance with actionable recommendations for all stakeholders. The complete guidance is available online (https://datasharing.chathamhouse.org).

Sharing of public health surveillance data is best done with an agreement that takes into account those principles,
which will help to ensure that data are shared optimally and ethically, while fulfilling the expectations of stakeholders and facilitating equitable distribution of benefits. We encourage stakeholders, and in particular multilateral organizations, to consider these principles when strengthening frameworks and capacity for data sharing.

Acknowledgments

We thank all the experts who participated in the roundtables that contributed to the formulating of the principles outlined here. A complete list is available online (https://datasharing.chathamhouse.org/wp-content/uploads/2017/05/Acknowledgements.pdf).

This manuscript highlights the high-level principles identified as part of a project called “Strengthening Data Sharing for Public Health” conducted by the Chatham House Centre on Global Health Security and funded by the Bill and Melinda Gates Foundation.

About the Author

Dr. Edelstein is a public health physician specializing in infectious disease epidemiology and a research fellow at the Centre on Global Health Security and funded by the Bill and Melinda Gates Foundation.

References


Address for correspondence: Michael Edelstein, Centre on Global Health Security, Chatham House, 10 St James’s Square, London SW1Y 4LE, UK; email: medelstein@chathamhouse.org
Strengthening Global Public Health Surveillance through Data and Benefit Sharing

Technical Appendix

Public Health Surveillance: A Call to Share Data

IANPHI US Office

Disease outbreaks such as Ebola, and increasing concerns about the impact of Zika virus, point to the urgent need for sharing public health surveillance data, including that collected by governments, researchers, donors and international organizations. Convened by Chatham House, over 40 international public health leaders, including IANPHI Founding President Dr. Jeff Koplan, Vice President Dr. Mwele Malecela and Executive Board member Dr. Ilesh Jani participated in the discussion and development of the statement.

“Sharing routine public health surveillance data is crucial to understanding what is going on in our countries, regions and the world as a whole,” said Dr. Malecela, who is the director of the National Institute of Medical Research, Tanzania. “We commend Chatham House for its important work in bringing together thought leaders to develop strategies for the future.” Dr. Jani noted that public health institutes such as Mozambique’s National Institute of Health play a major role in analyzing surveillance data and developing policy recommendations. “To do so we need access to all types of data, including that from those working in our countries.” Dr. Koplan noted that the new Child Health and Mortality Prevention Surveillance network (CHAMPS), in which IANPHI is a partner, will result in substantial new data on the causes of childhood death. “This data, in line with our discussions at Chatham House, will be widely available in a way that will help parents, communities, nations and the world,” he said. IANPHI members interested in signing the document may do so by emailing us at communications@ianphi.org.

The beginning of the 21st century has seen several global disease outbreaks including SARS, H1N1, Ebola and Zika. These outbreaks differ in many ways, but they all have one
important characteristic in common: timely sharing of public health surveillance data as the outbreaks unfolded led to more coordinated and effective risk management and improved the public health response. Conversely, as the MERS outbreak has illustrated, a failure to share can have very real health consequences at the individual and population levels.

**Sharing Data Saves Lives**

The benefits are not restricted to outbreaks. Sharing routine public health surveillance data enables regional collaborations, capacity strengthening, insight into public health system performance and ultimately better control of infectious diseases. For example, timely and accurate sharing of polio surveillance data has clearly contributed to the reduction in circulation of wild polio virus on the way to eradication. In addition, the global sharing of antimicrobial resistance data enables the tracking and mitigation of what is considered one of the biggest health threats of the 21st century.

**Data Sharing will be Essential for the Achievement of the Sustainable Development Goals**

Successful control of infectious diseases benefits individuals and communities globally and can be considered a global public good. Public health surveillance is a critical tool that helps achieve this. Nevertheless, despite examples of success, sharing public health surveillance data beyond national borders is still not the norm. There are understandable technical, political, ethical, legal and economic reasons why there may be reluctance to share. However, restricting access can harm the health of populations and denies health benefits to individuals entitled to them. Thoughtful deliberate policies that protect legitimate interests without restricting access are urgently needed.

Since 2014, the Centre on Global Health Security at Chatham House has worked to overcome the obstacles by developing guidance on how to create the right environment and achieve good practice for sharing data for public health action. The Strengthening Data Sharing for Public Health project’ has been an iterative process involving a wide range of leading experts and targeted thematic and regional roundtables.

Those who have engaged in the Chatham House project recognize that public health surveillance data benefit not only those to whom the data directly relate, but also the wider community. Sharing these data helps to inform local and global decision making to achieve better health outcomes. Noting the recent calls for the sharing of data for research and during
emergencies, we now call for all public health surveillance data to be shared as necessary to improve and protect public health. We also consider it unacceptable for organizations to claim ownership of, and restrict access to, public health surveillance data when that would decrease potential health benefits derived from these data. The norm should be for these data to be accessible in a timely manner for public health action while taking appropriate steps to safeguard the privacy of individuals and other legitimate public interests.

The consequences of making a decision to withhold data can be critical, and those considering such a decision must be ready to justify their actions. In accordance with the recent Statement on Data Sharing in Public Health Emergencies, the sharing of data in advance of publication in peer-reviewed journals should not be penalized.

We call on stakeholders to commit to the following:

• To share public health surveillance data by default where a public health need is identified, in a timeframe necessary for public health decision-making and to the highest standards they can achieve.

• To use public health surveillance data responsibly, with the intention of protecting and improving the health of the population and in accordance with the agreed terms.

• To articulate the value proposition for sharing in an explicit, clear, and accessible way - the benefits should be evident to all.

• To ensure that public health surveillance data are shared with as few restrictions as possible, and with a commitment to principles of social beneficence, respect, justice and transparency.

We believe strongly that real and perceived obstacles to sharing can be overcome by working together, and that establishing sharing as the new norm will bring great benefit in improving and protecting public health.

**Signatories to the Statement**

Dr. Clement Adebamowo, Director of Strategic Information, Research and Training, Institute of Human Virology, Nigeria
Dr. Obijiofor Aginam, Senior Research Fellow, International Institute for Global Health, United Nations University

Dr. Ray Arthur, Director, Global Disease Detection Operations Centre, U.S. Centers for Disease Control and Prevention (CDC)\(^1\)

Dr. Daniel Barth-Jones, Assistant Professor of Clinical Epidemiology, Mailman School of Public Health, Columbia University

Mr. Eric Beda, Regional ICT Specialist, Southern African Centre for Infectious Disease Surveillance (SACIDS)

Dr. Louise Bezuidenhout, Research Fellow, College of Social Sciences and International Studies, University of Exeter

Prof. Martin Bobrow, Emeritus Professor of Medical Genetics, University of Cambridge and Global Alliance for Genomics and Health

Mr. Matthew Brack, Project Manager, Centre on Global Health Security, Chatham House

Dr. Robert Breiman, Director, Emory Global Health Institute, Emory University

Prof. John Brownstein, Co-founder, HealthMap

Mr. David Carr, Policy Advisor, Wellcome Trust

Ms. Lisa Carlson, Associate Director of Management and Operations, Emory Global Health Institute, Emory University

Prof. Richard Coker, Professor of Public Health and Head, Communicable Diseases Policy Research Group, London School of Hygiene & Tropical Medicine

Ms. Jennifer Cole, Postgraduate Research Scientist, Department of Computer Science, Royal Holloway, University of London

Prof. Yali Cong, Professor of Medical Ethics, Institute of Medical Humanities, Peking University Health Science Centre

Dr. Sara Davies, ARC Post-doctoral Fellow, Centre for Governance and Public Policy, Griffith University
Dr. Yves-Alexandre de Montjoye, Post-doctoral Researcher, The Institute for Quantitative Social Science, Harvard University

Dr. Michael Edelstein, Consulting Research Fellow, Centre on Global Health Security, Chatham House

Dr. Claudia Emerson, Director Program on Ethics & Policy for Innovation, McMaster University

Dr. Debra Hanna, Executive Director, Critical Path to TB Drug Regimens, Critical Path Institute

Prof. David Harper CBE, Senior Consulting Fellow, Centre on Global Health Security, Chatham House

Dr. Habib Hasan, Associate Professor, Indian Institute of Public Health-Delhi, Public Health Foundation of India

Ms. Asha Herten-Crabb, Project Coordinator, Centre on Global Health Security, Chatham House

Prof. David Heymann CBE, Head and Senior Fellow, Centre on Global Health Security, Chatham House

Prof. Unni Karunakara, Senior Fellow Jackson Institute for Global Affairs, Yale University; Former International President, Médecins Sans Frontières

Dr. Stephen Keenan, Global Alliance Working Group Manager, European Bioinformatics Institute and Global Alliance for Genomics and Health

Prof. Ann Marie Kimball, Senior Consulting Fellow, Centre on Global Health Security, Chatham House

Dr. Francis Kombe, Training Coordinator (Bioethics and Communication), Kenya Medical Research Institute (KEMRI)-Wellcome Trust Research Programme

Dr. Jeffrey Koplan, Vice President for Global Health, Emory University; Co-founder, International Association of National Public Health Institutes (IANPHI)
Dr. Shengjie Lai, Division of Infectious Diseases, Chinese Center for Disease Control and Prevention

Ms. Katherine Littler, Senior Policy Advisor, Wellcome Trust

Dr. Sarah Macfarlane, Professor, School of Medicine, University of California San Francisco

Dr. Larry Madoff, Editor, ProMED-mail

Dr. Moe Ko Oo, Coordinator, Mekong Basin Disease Surveillance Foundation (MBDS)

Ms. Emma Orefuwa, Programme Manager, Connecting Organizations for Regional Disease Surveillance (CORDS)

Dr. Marisella Ouma, Former Executive Director, Kenya Copyright Board

Dr. Charles Rotimi, Director, Center for Research on Genomics and Global Health, U.S. National Institutes of Health (NIH)

Prof. Osman Sankoh, Executive Director, INDEPTH Network

Dr. Samuel Scarpino, Assistant Professor, Vermont Complex Systems Center, University of Vermont

Dr. Murray Stewart, Chief Medical Officer, GlaxoSmithKline

Dr. Laura Streichert, Executive Director, International Society for Disease Surveillance

Dr. Kumnuan Ungchusak, Senior Expert, Department of Disease Control, Thailand Ministry of Public Health

Dr. Effy Vayena, Division Head, Epidemiology, Biostatistics and Prevention Institute, University of Zurich

Mr. Sean Ward, Founder & Chief Technology Officer, Synthace

Dr. Julia Wilson, Associate Director, Wellcome Trust Sanger Institute and Global Alliance for Genomics and Health
Prof. Jimmy Whitworth, Professor of International Public Health, Department of Infectious Disease Epidemiology, London School of Hygiene and Tropical Medicine

Ms. Lynn Woolfrey, Manager, DataFirst, University of Cape Town

Prof. Madhav Marathe, Professor, Biocomplexity Institute of Virginia Tech

Prof. Terry Dwyer, Executive Director, The George Institute for Global Health, University of Oxford

Dr. Kendall Krause, Program Officer, Surveillance and Epidemiology, Bill & Melinda Gates Foundation

Dr. Scott Dowell, Deputy Director, Surveillance and Epidemiology, Bill & Melinda Gates Foundation

Mr. Dan Kim, Technology Advisor, Bill & Melinda Gates Foundation

Mr. Richard Wilder, Associate General Counsel, Bill & Melinda Gates Foundation

Prof. Abdulsalami Nasidi, Director, The Nigeria Centre for Disease Control

Dr. Khadija Innocensia Yahya-Malima, Chief Research Officer (Health), Tanzania Commission for Science Technology

Dr. Samba Ceesay, Director of Health Services, The Gambia Ministry of Health

Dr. Bakary Sylla, Project Director, West African Network for Infectious Disease Surveillance (WANIDS), Connecting Organizations for Regional Disease Surveillance (CORDS)

Dr. Zacharie Tsala Dimbuene, Demographer-Statistician, African Population and Health Research Center

Prof. Kwadwo Koram, Director, Noguchi Memorial Institute for Medical Research, University of Ghana

Dr. Michael Conway, Assistant Professor, Department of Biomedical Informatics, University of Utah School of Medicine
Dr. Sok Touch, Director, Communicable Disease Control Department, Cambodia
    Ministry of Health

Mr. Kim Sampson, Chief Executive Officer, Immunisation Coalition

Dr. Nguyen Dang Vung, Vice Director, Institute for Preventative Medicine and
    Public Health, Hanoi Medical University

Prof. Abul Khair Mohammad Shamsuzzaman, Director, Disease Control, Bangladesh
    Directorate General of Health Services

Dr. Paba Palihawadana, Director, Central Epidemiologic Unit, Sri Lanka Ministry of
    Health

Prof. Woo Joo Kim, Professor, Division of Infectious Diseases, Korea University
    Guro Hospital

Dr. Foday Dafae, Director, Disease Prevention and Control, Sierra Leone Ministry of
    Health

1 The findings and conclusions in this report are those of the authors and do not necessarily
    represent the official position of the Center for Disease Control and Prevention.

2 The findings and conclusions in this report are those of the authors and do not necessarily
    represent the official position of Médecins Sans Frontières.